



## IDH Finance plc



Q2 FY 2021 – Interim investor presentation: Trading update  
29 October 2020

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## Group performance

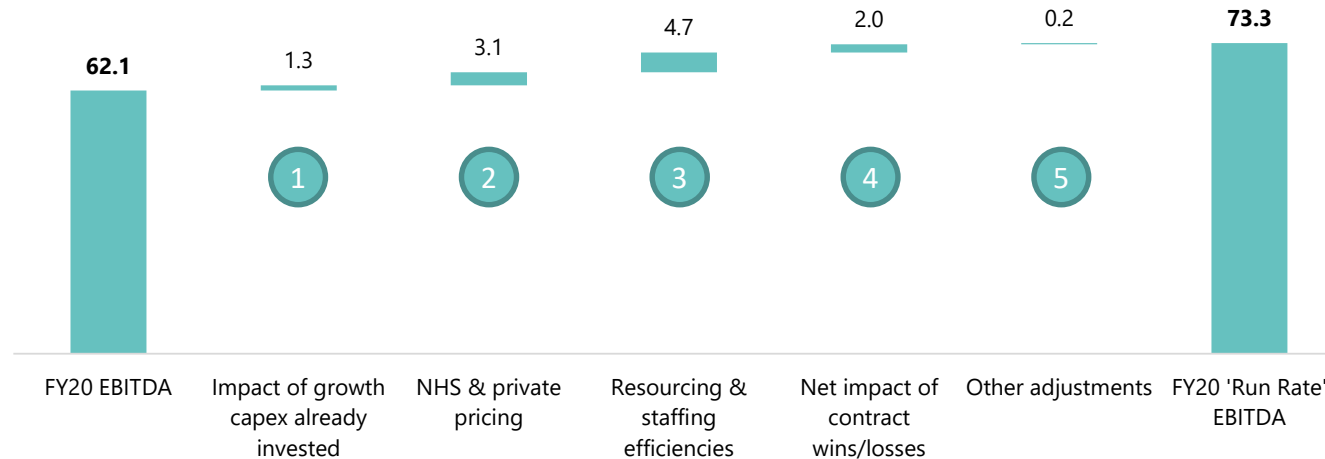
- NHS contract payments have continued through Q2 in full
- Expectation is that the NHS will continue this approach for the foreseeable future while operating restrictions remain in place (e.g. fallow period)
- Increase in {my}dentist revenues in Q2 compared to Q1 due to the removal of the abatement deduction, to reflect higher PPE costs
- Activity levels are currently restricted by fallow time regulations
- The Group has invested £1.25m in air filtration units in October. This has allowed {my}dentist to reduce the fallow time across all of our practices from one hour to a maximum of 20 minutes, thereby allowing more patients to be treated. We believe we will shortly be able to bring the fallow time down further.
- Underlying patient demand is strong, with pent up demand at an all time high; the BDA estimates that some 14m patient appointments have been deferred due to the pandemic
- DD continues to outperform FY20
- Q2 FY21 will be EBITDA positive versus the small loss in Q1 FY21
- £78.2m of SSRCF repaid in September, taking drawdown to £20.0m

- Activity levels including remote NHS triage increased through Q2 to c75% of normal levels
- Q1 activity limited to remote triage and Urgent Dental Care centres
- NHS activity considerably exceeds the minimum level required under the latest guidelines to qualify for contract payments
- Fallow time, cleaning, changing PPE and triage requirements all reduce the amount of face-to-face activity possible
- Reducing the fallow time to 20 minutes through air filtration is expected to double non-AGP and triple AGP capacity per hour by the end of Q3
- Potential for fallow time with air filtration to reduce further to 10 minutes
- Air filtration units to be in all surgeries by the end of October to provide long term future proofing
- Private revenue increased from £1.1m in June to £5.8m in August
- Private revenue will also benefit from the measures being undertaken to reduce fallow time

- Continued strong performance in resourcing through multiple channels
- Year to date 466 new clinician offers have been made (equating to c11,500 weekly hours)
- 131 newly qualified dentists starting in the business this year (FY20: 115)
- 282 new starters in practice year to date (adding c7,500 weekly hours)
- August YTD net 109 new heads in practice
- Pipeline remains strong with over 20 offers per week made on average over the last 12 weeks
- In September, we achieved our highest ever number of starters with 167 new clinicians joining us in the month; further 87 starters projected for October
- Clearly demonstrates the resilience of the business and how well we have looked after our clinicians through the pandemic
- Improvements in clinician churn reflected in leavers rate down 28% on this time last year.
- The key reasons for leaving were retirement, leaving the profession and returning to countries of origin
- Overall, we continue to add hours to drive future growth plans and profitability
- Survey data shows that 89% of clinicians prefer larger dental groups during period of instability

- H1 FY21 EBITDA expected to be +25% higher than the same period in FY20 driven by management's successful pivot to sales into the public sector during lockdown months
- Dental revenues down by c40% in H1 FY21 but has been offset by the sale of PPE into new channels (Police, Care homes, Ambulance and primary care)
- Sales in the medical beauty sector have ramped rapidly post lock down and are back to historic run rates
- H2 performance will be supported by key contract wins
  - BUPA Dental consumables contract live in October
  - BUPA engineering support increasing from October
  - Launch into non-medical beauty market in October, with exclusive weight management brand to launch in November

# FY20 Management Run Rate



- Management have estimated the 'run rate' EBITDA of the business as it was operating prior to the impact of COVID-19, based on the FY20 EBITDA to March 2020 as a starting point.
- The key components of this are as follows:
  - 1 Expected full year impact of investment made in a series of growth initiatives. These include merge/relocates, AOHCs and new surgery additions to existing practices
  - 2 Predominantly the confirmed impact of the DDRB uplift to NHS contracts, as well as expected impact of private pricing increases
  - 3 Full year effect of net additional clinicians added to the business, as well as other staffing and headcount efficiencies
  - 4 Net impact of new long term contract wins in DD (including recent wins post year end such as BUPA) offset by impact of NHS ortho tenders
  - 5 Impact of other adjustments including impact of COVID in final week of FY20, further portfolio optimisation and implementation of clear aligner strategy